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Exam : **MOPF**

Title : Management of Portfolio®
Foundation

Vendor : EXIN

Version : DEMO

NO.1 Which of the following refers to the 'one version of the truth' technique?

- A. Referring variances beyond control limit from plan to the portfolio governance body
- B. Reporting via a documented route and schedule
- C. Specifying points at which reviews of initiatives are linked to funding release
- D. Deriving forecasts of costs, duration and benefits of an initiative from similar previous projects

Answer: B

NO.2 Which describes the full scope of portfolio management?

- A. Deciding where to invest - 'doing the right things'
- B. Ensuring successful initiative delivery - doing things right'
- C. 'Doing the right things' and 'doing things right' at a collective level
- D. 'Doing the right things' and 'doing things right' at an individual initiative level

Answer: C

NO.3 Identify the missing word in the following sentence. The Portfolio Management [?] are the key foundations on which effective portfolio management is based.

- A. practices
- B. principles
- C. cycles
- D. techniques

Answer: B

NO.4 Identify the missing word in the definition of portfolio management. A coordinated collection of [?] processes and decisions that together enable the most effective balance of organizational change and business as usual.

- A. business
- B. strategic
- C. programme
- D. delivery

Answer: C

NO.5 Which statement about multi-level portfolios is true?

- A. There should be clearly defined rules for delegation
- B. Investment decisions are only reviewed at corporate level
- C. Management of sub-portfolios is independent of the portfolio governance body
- D. All current and planned change initiatives must be included in one of the sub-portfolios

Answer: D

NO.6 Which statement about the prioritize practice is true?

- A. A segmented portfolio should use the same criteria to prioritize each segment
- B. Mandatory projects should not be included in the normal prioritization process
- C. Prioritization of initiatives should be based on an estimate of financial benefits that may be achieved
- D. A mandatory requirement should be reviewed to ensure that the planned change is cost effective

Answer: D

NO.7 Which is a main element in the resource management practice?

- A. Understanding the demand for constrained resources
- B. Motivating people to commit to the delivery of shared goals
- C. Scheduling portfolio initiatives to avoid adversely impacting operational performance
- D. Emphasising the need to operate as one team

Answer: A

NO.8 Which of the following is a main element of the financial management practice?

- A. Application of staged release funding linked to stage/phase gates
- B. Categorization of benefits as cashable and non-cashable
- C. Consideration of financial liabilities arising from performance and guarantee bonds
- D. Sub-portfolios are periodically reviewed

Answer: B

NO.9 Identify the missing words in the following sentence. A consequence of a well-functioning portfolio delivery cycle is a portfolio [?] by enabling resource re-allocation when required.

- A. that remains strategically aligned
- B. that has clarity on its high-level scope
- C. where the portfolio governance body makes informed decisions on composition
- D. that matches planned changes with its capacity to deliver

Answer: D

NO.10 Which is an example of a performance metric that can be used to assess the impact of portfolio management?

- A. Speed at which service is provided to customers from the point of first contact
- B. Speed at which initiatives, aimed at improving customer service, progress through the development pipeline
- C. Speed at which customer complaints are dealt with from point of receipt through to resolution
- D. Speed at which requests for change are assessed and responded to by individual projects and programmes

Answer: C

NO.11 Which is a main element of the risk management practice?

- A. Adoption of the champion-challenger' model
- B. Introduction of a summary investment appraisal template
- C. Preparation of a Portfolio Management Framework
- D. Implementation of an effective escalation path to the relevant portfolio governance body

Answer: D

NO.12 Which is a 'key to success' of the stakeholder engagement practice?

- A. Use of contemporary communications
- B. Evidence-based forecasting

C. Clarity about governance structures and roles

D. Involve risk experts

Answer: A

NO.13 Which is an objective of portfolio management?

A. To ensure the portfolio contains all business change within the organization

B. To actively manage the deployment of project and programme staff

C. To ensure the collection of change initiatives is sufficient to achieve the required strategic contribution

D. To ensure a single set of investment criteria are applied to all change initiatives

Answer: D

NO.14 How do portfolio and performance management coordinate to deliver strategic objectives?

1.Utilise the expertise of the performance management function in designing portfolio performance metrics

2.Deliver change initiatives that contribute to strategic objectives

3.Incorporate the anticipated impact of the portfolio in performance targets

4.Ensure the performance management function are engaged at an early point in the development of business cases

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Answer: C

NO.15 Which describes the relationship between business as usual and portfolio management?

A. Change the business, run the portfolio

B. Run the business, change the business

C. Change the business, change the portfolio

D. Run the business, run the portfolio

Answer: B